Wynd Kaufman's Questions for Tom Boegel for Enrollment Management Committee on 3-18-21

Hi Tom,

I don't have to tell you of the plummeting morale amongst the CCSF community, especially faculty. If the 163 "pink slips" turn into actual layoffs, we not only jeopardize our students' futures, but we fail to live up to our mission, i.e., to provide higher education to all that can benefit from it.

The processes and decisions that have brought us to this point must be better and more widely understood. To that end, I've pasted below some pertinent questions that will shed the light we need. I want to puituencies, goals that I know we both share. In the

interest of time and transparency, I request that you prepare your answers in writing before the meeting.

Wynd

Wynd Kaufmyn City College of San Francisco Engineering Instructor & Faculty Adviser to WISE Rank and File, AFT 2121 Affirmative Action Task Force Co-chair Enrollment Management Committee of PGC

email: wkaufmyn@ccsf.edu
Phone: (415) 239-3159

website: http://fog.ccsf.edu/~wkaufmyn

Questions for Office of Instruction (Ool)

- 1. For many years now, the Ool has talked about a "structural deficit" in the college budget. To address it, the Ool has made many cuts to the schedule, most notably in November 2019, on the eve of Spring 2020 registration going live. Is the Ool now telling us that these previous cuts to the class schedule were flawed, necessitating implementation of the current plan to make even more drastic cuts?
- 2. The current plan cuts courses that have full enrollment and waiting lists, cuts courses critical to program completion, and represents a potential reduction of 30% of the current full-time faculty and most of the current PT faculty.

accepting pay cuts will get us out of it." Instead of bringing analysis, the administration is threatening layoffs and claiming salary concessions are required. Where is the analysis?

4. The MYBE plan for FY 21-22 shows far fewer FTES than for FY 20-21. Even if revenue doesn't change in the short run, by reducing our base level of enrollment we set ourselves up for a huge drop in revenue when we leave "hold harmless." Why are we creating our own fiscal cliff in 24-25? Why are we not instead, using the hold harmless period as it was meant for, to enrollment?

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